

M&C

(Translation from the Italian original which remains the definitive version)

PRESS RELEASE

M&C S.p.A. FINANCIAL CALENDAR for 2017

As required by article 2.6.2.1.b) - section 2.6 - part 2 of the Market Regulation for stock exchanges organized and managed by Borsa Italiana S.p.A., **M&C S.p.A.** communicates the dates for the approval of its financial data during 2017.

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|------------------------|--|
| 17 March 2017 | Board of directors' meeting - approval of the separate financial statements as at and for the year ended 31 December 2016 in draft and approval of the individual financial statements. |
| 28 April 2017 | Ordinary shareholders' meeting - on first call - approval of the separate financial statements as at and for the year ended 31 December 2016, appointment of the Board of directors and the Board of statutory auditors. |
| 4 May 2017 | Ordinary shareholders' meeting - on second call - approval of the separate financial statements as at and for the year ended 31 December 2016, appointment of the Board of directors and the Board of statutory auditors. |
| 4 May 2017 | Board of directors' meeting - approval of additional periodic financial information at 31 March 2017. |
| 2 August 2017 | Board of directors' meeting - approval of the interim financial report at 30 June 2017. |
| 9 November 2017 | Board of directors' meeting - approval of additional periodic financial information at 30 September 2017. |

M&C S.p.A. will notify any changes made to the above calendar.

M&C S.p.A.
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